Table A-1: Summary of Estimated Remediation Costs for Tannery Par Former Apollo Tannery Site 116 Washington Avenue Cample	rk Proposal on Maine			
Former Apono Familery Site, 110 Washington Avenue, Cama	Number	Units	Unit Cost	Total
Engineering Support and Project Reporting		C III S		
Environmental Media Management Plan	1	LS	\$2,500	\$2,500
Site-Specific Quality Assurance Project Plan ⁽⁸⁾	1	LS	\$3,000	\$3,000
Engineering Design	1	LS	\$12,000	\$12,000
Construction Oversight and Bidding Phase Services ⁽⁹⁾	1	LS	\$24,000	\$24,000
VRAP Closure Reporting and Documentation ⁽¹⁰⁾	1	LS	\$8,000	\$8,000
· · · · · ·	Engineering Su	pport and Project	Reporting Subtotal:	\$44,000
Concrete Slab Removal ⁽¹⁾				
Demolition and Disposal of Concrete Slabs ⁽²⁾	250	CY	\$50	\$12,500
		Concrete Slat	b Removal Subtotal:	\$12,500
Targeted Riverwalk Hot Spot Remediation ⁽³⁾			I	
Impacted Soil Excavation ⁽⁴⁾	900	Tons	\$10	\$9,000
Transportation & Disposal (T&D) - Non- Hazardous ⁽⁵⁾	880	Tons	\$75	\$66,000
Transportation & Disposal (T&D) - Hazardous ⁽⁵⁾	22	Tons	\$590	\$12,980
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	4	EA	\$1,500	\$6,000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Clean Backfill	1,200	СҮ	\$30	\$36,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
		Targeted Soit	\$147,980	
Soil Removal in Proposed Building Footprints and Cover Systems in G	reen Spaces ⁽⁷⁾			
Town of Camden	-			
Cover System	500	SY	\$20	\$10,000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Cover System Subtotal:				\$20,000
Development Team				,
Impacted Soil Excavation ⁽⁴⁾	4,200	Tons	\$10	\$42,000
Transportation & Disposal (T&D) ⁽⁵⁾	4,200	Tons	\$75	\$315,000
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	9	EA	\$1,500	\$13,500
Final Developed Cover System	4,300	SY	\$20	\$86,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
Dust Control / Site H&S	1	LS	\$4,000	\$4,000
	De	evelopment Soil Ma	anagement Subtotal:	\$468,500
		Tannery Park A	Iternative Subtotal:	\$692,980
		(Contingency 15% ⁽¹¹⁾	\$104.000
	TANNERY PARK PR	OPOSAL ALTE	RNATIVE TOTAL	\$796,980

2 Cost includes bidding documents, contractor selection, and periodic oversight during remediation.

3 Cost includes VRAP Closure Report and Declaration of Environmental Covenants.

4 Assumes volume of concrete = 500 cy based on proposed excavation depth of 0.25 feet across the 27,000 square feet of existing concrete slabs. Assume density of 2 tons per cy for concrete debris.

5 Demolition and disposal costs based on recent projects and costs for similar type materials.

6 Assumes volume of impacted soil = 11,300 cy based on proposed excavation depth of 2 feet across the entire 3.5 acre Site. Assume soil density of 1.5 tons per cy for fill soil. Therefore, total contaminated soil volume to be excavated = 11,300 cy or 17,000 tons (1.5 tons per cy).

7 Assumes excavator & operator cost = \$1,500 per day and excavation of up to 100 cy per day or 150 tons per day (soil density of 1.5 tons per cy for fill soil). Therefore, \$1,500 per day / 150 tons per day = \$10 per ton for excavation of soils.

8 Assumes transportation and disposal/recycling as a special waste soil (i.e., non-hazardous waste) at a licensed landfill at \$75 per ton.

9 One waste characterization sample is requierd per 500 tons of soil disposal.

10 Assumes placement of interim gravel cover system consisting of 1 ft common borrow gravel and seeding to stabilize for future development

11 Covers previously unidentified changes that could come up during cleanup activities on Site.

NOTE: Costs presented in table above do not include programmatic tasks required by the use of Brownfield Cleanup Funds. These tasks would include, but are not limited to, the following Community Relations Plan, Public Comment and Public Meetings, and Public Bidding. These costs are estimated to add to the cost of the project in the range from \$15,000 to \$25,000.

LS = Lump Sum, CY = Cubic Yard, EA = Each, SY = Square Yard

		TT •		
Engineering Support and Project Departing	Number	Units	Unit Cost	Total
Engineering Support and Project Reporting				
Environmental Media Management Plan	1	LS	\$2,500	\$2,500
Site-Specific Quality Assurance Project Plan ⁽⁶⁾	1	LS	\$3,000	\$3,000
Engineering Design	1	LS	\$12,000	\$12,000
Construction Oversight and Bidding Phase Services ⁽⁹⁾	1	LS	\$24,000	\$24,000
VRAP Closure Reporting and Documentation ⁽¹⁰⁾	1	LS	\$8,000	\$8,000
	Engineering	Support and Project	t Reporting Subtotal:	\$44,000
Concrete Slab Removal ⁽¹⁾				
Demolition and Disposal of Concrete Slabs ⁽²⁾	250	CY	\$50	\$12,500
		Concrete Sla	b Removal Subtotal:	\$12,500
Targeted Riverwalk Hot Spot Remediation ⁽³⁾				
Impacted Soil Excavation - Non-Hazardous ⁽⁴⁾	900	Tons	\$10	\$9,000
Transportation & Disposal (T&D) - Non-Hazardous ⁽⁵⁾	880	Tons	\$75	\$66,000
Transportation & Disposal (T&D) - Hazardous ⁽⁵⁾	22	Tons	\$590	\$12,980
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	4	EA	\$1.500	\$6.000
Stormwater and Erosion Controls	1	LS	\$10.000	\$10,000
Clean Backfill	1,200	CY	\$30	\$36,000
Site Restoration. Grading. Seeding	1	LS	\$8,000	\$8,000
Sin resistantial, strang, strang	-	Targeted So	il Removal Subtotal:	\$147,980
Soil Removal in Proposed Building Footprints and Cover Systems	Across Unused Portions of the S	ite ⁽⁷⁾		<i>\\</i>
Town of Camden	teross onused rordons of the s			
Cover System	5 000	SV	\$20	\$100,000
Stormwater and Erosion Controls	3,000		\$20	\$10,000
I LS \$10,000			ver System Subtotal	\$110,000
				\$110,000
Development Team	1/5	T	¢10	¢4.650
The second secon	465	Tons	\$10	\$4,630
Transportation & Disposal (T&D)	465	lons	\$/5	\$34,875
Waste Characterization Sampling & Analysis for Disposal (*)	3	EA	\$1,500	\$4,500
Site Restoration Grading Seeding	1		\$2,000	\$2,000
Dust Control / Site H&S	1	LS	\$2,000	\$2,000
		Development Soil M	anagement Subtotal:	\$63.025
	Π_L:4	at for Humanita	Itomativa Subtatalı	
Habitat for Humanity Alternative Subtotal:				\$377,505
Contingency 15% ⁽¹¹⁾				\$56,700

2 Cost includes bidding documents, contractor selection, and periodic oversight during remediation.

3 Cost includes VRAP Closure Report and Declaration of Environmental Covenants.

4 Assumes volume of concrete = 500 cy based on proposed excavation depth of 0.25 feet across the 27,000 square feet of existing concrete slabs. Assume density of 2 tons per cy for concrete debris. Therefore, total

5 Demolition and disposal costs based on recent projects and costs for similar type materials.

6 Assumes volume of impacted soil = 11,300 cy based on proposed excavation depth of 2 feet across the entire 3.5 acre Site. Assume soil density of 1.5 tons per cy for fill soil. Therefore, total contaminated soil volume to be excavated = 11,300 cy or 17,000 tons (1.5 tons per cy).

7 Assumes excavator & operator cost = \$1,500 per day and excavation of up to 100 cy per day or 150 tons per day (soil density of 1.5 tons per cy for fill soil). Therefore, \$1,500 per day / 150 tons per day = \$10 per day or 150 tons per day (soil density of 1.5 tons per cy for fill soil). ton for excavation of soils.

8 Assumes transportation and disposal/recycling as a special waste soil (i.e., non-hazardous waste) at a licensed landfill at \$75 per ton.

9 One waste characterization sample is requierd per 500 tons of soil disposal.

10 Assumes placement of interim gravel cover system consisting of 1 ft common borrow gravel and seeding to stabilize for future development

11 Covers previously unidentified changes that could come up during cleanup activities on Site.

NOTE: Costs presented in table above do not include programmatic tasks required by the use of Brownfield Cleanup Funds. These tasks would include, but are not limited to, the following Community Relations Plan, Public Comment and Public Meetings, and Public Bidding. These costs are estimated to add to the cost of the project in the range from \$15,000 to \$25,000.

LS = Lump Sum, CY = Cubic Yard, EA = Each

	Number	Units	Unit Cost	Total
Engineering Support and Project Reporting	·		· ·	
Environmental Media Management Plan	1	LS	\$2,500	\$2,500
Site-Specific Quality Assurance Project Plan ⁽⁸⁾	1	LS	\$3,000	\$3,000
Engineering Design	1	LS	\$12,000	\$12,000
Construction Oversight and Bidding Phase Services ⁽⁹⁾	1	LS	\$24,000	\$24,000
VRAP Closure Reporting and Documentation ⁽¹⁰⁾	1	LS	\$8,000	\$8,000
	Engineering St	pport and Project	Reporting Subtotal:	\$44,000
Concrete Slab Removal ⁽¹⁾	· · ·	· · ·	· · ·	
Demolition and Disposal of Concrete Slabs ⁽²⁾	250	CY	\$50	\$12,500
*		Concrete Slab	Removal Subtotal:	\$12,500
Targeted Hot Spot Remediation ⁽³⁾				
Impacted Soil Excavation - Non-Hazardous ⁽⁴⁾	900	Tons	\$10	\$9.000
Transportation & Disposal (T&D) - Non-Hazardous ⁽⁵⁾	880	Tons	\$75	\$66,000
Transportation & Disposal (T&D) - Hazardous ⁽⁵⁾	22	Tons	\$590	\$12.980
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	4	EA	\$1.500	\$6.000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Clean Backfill	1.200	CY	\$30	\$36,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
		Targeted Soil	l Removal Subtotal:	\$147.980
Soil Removal in Proposed Building Footprints and Cover Systems to	Support Park Features ⁽⁷⁾			<i><i>v</i> = <i>v</i>,<i>v</i> = <i>v</i></i>
Town of Camden				
Cover System	4,500	SY	\$20	\$90.000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Cover System Subtotal:			ver System Subtotal:	\$100.000
Development Team			<i>,</i>	<i> </i>
Impacted Soil Excavation ⁽⁴⁾	465	Tons	\$10	\$4.650
Transportation & Disposal (T&D) ⁽⁵⁾	465	Tons	\$75	\$34.875
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	3	EA	\$1,500	\$4,500
Final Developed Cover System	1,000	SY	\$30	\$30,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
Dust Control / Site H&S	1	LS	\$4,000	\$4,000
	De	evelopment Soil Ma	nagement Subtotal:	\$86,025
	Friends o	f Tannery Park Al	ternative Subtotal:	\$390,505
Contingency 15% ⁽¹¹⁾				\$58,600
	FRIENDS OF TANNE	RY PARK ALTEI	RNATIVE TOTAL	\$449,105

2 Cost includes bidding documents, contractor selection, and periodic oversight during remediation.

3 Cost includes VRAP Closure Report and Declaration of Environmental Covenants.

4 Assumes volume of concrete = 500 cy based on proposed excavation depth of 0.25 feet across the 27,000 square feet of existing concrete slabs. Assume density of 2 tons per cy for concrete debris. Therefore,

5 Demolition and disposal costs based on recent projects and costs for similar type materials.

6 Assumes volume of impacted soil = 11,300 cy based on proposed excavation depth of 2 feet across the entire 3.5 acre Site. Assume soil density of 1.5 tons per cy for fill soil. Therefore, total contaminated soil volume to be excavated = 11,300 cy or 17,000 tons (1.5 tons per cy).

7 Assumes excavator & operator cost = \$1,500 per day and excavation of up to 100 cy per day or 150 tons per day (soil density of 1.5 tons per cy for fill soil). Therefore, \$1,500 per day / 150 tons per day = \$10 per ton for excavation of soils.

8 Assumes transportation and disposal/recycling as a special waste soil (i.e., non-hazardous waste) at a licensed landfill at \$75 per ton.

9 One waste characterization sample is requierd per 500 tons of soil disposal.

10 Assumes placement of interim gravel cover system consisting of 1 ft common borrow gravel and seeding to stabilize for future development

11 Covers previously unidentified changes that could come up during cleanup activities on Site.

NOTE: Costs presented in table above do not include programmatic tasks required by the use of Brownfield Cleanup Funds. These tasks would include, but are not limited to, the following Community Relations Plan, Public Comment and Public Meetings, and Public Bidding. These costs are estimated to add to the cost of the project in the range from \$15,000 to \$25,000.

LS = Lump Sum, CY = Cubic Yard, EA = Each, SY = Square Yard

	Number	Units	Unit Cost	Total
Engineering Support and Project Reporting				
Environmental Media Management Plan	1	LS	\$2,500	\$2,500
Site-Specific Quality Assurance Project Plan ⁽⁸⁾	1	LS	\$3,000	\$3,000
Engineering Design	1	LS	\$12,000	\$12,000
Construction Oversight and Bidding Phase Services ⁽⁹⁾	1	LS	\$24,000	\$24,000
VRAP Closure Reporting and Documentation ⁽¹⁰⁾	1	LS	\$8,000	\$8,000
	Engineering Si	upport and Project	Reporting Subtotal:	\$44,000
Concrete Slab Removal ⁽¹⁾		·· ·	· · ·	
Demolition and Disposal of Concrete Slabs ⁽²⁾	250	CY	\$50	\$12,500
•		Concrete Slab	Removal Subtotal:	\$12,500
Targeted Hot Spot Remediation ⁽³⁾				
Impacted Soil Excavation ⁽⁴⁾	900	Tons	\$10	\$9,000
Transportation & Disposal (T&D) - Non- Hazardous ⁽⁵⁾	880	Tons	\$75	\$66,000
Transportation & Disposal (T&D) - Hazardous ⁽⁵⁾	22	Tons	\$590	\$12,980
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	4	EA	\$1,500	\$6,000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Clean Backfill	1,200	СҮ	\$30	\$36,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
	Targeted Soil Removal Subtotal:			\$147,980
Soil Removal in Proposed Building Footprints and Cover Systems in	Green Spaces ⁽⁷⁾			
Town of Camden	•			
Cover System	2,750	SY	\$20	\$55,000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Cover System Subtotal:			er System Subtotal:	\$65,000
Development Team				· · · · · · · · · · · · · · · · · · ·
Impacted Soil Excavation ⁽⁴⁾	4,200	Tons	\$10	\$42,000
Transportation & Disposal (T&D) ⁽⁵⁾	4,200	Tons	\$75	\$315,000
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	9	EA	\$1,500	\$13,500
Final Developed Cover System	2,750	SY	\$20	\$55,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
Dust Control / Site H&S	1	LS	\$4,000	\$4,000
	De	evelopment Soil Ma	nagement Subtotal:	\$437,500
	Millvi	ille Apartments Al	ternative Subtotal:	\$706,980
Contingency 15% ⁽¹¹⁾				\$106,100
MILLV	ILLE APARTMENTS PF	ROPOSAL ALTEI	RNATIVE TOTAL	\$813,080

2 Cost includes bidding documents, contractor selection, and periodic oversight during remediation.

3 Cost includes VRAP Closure Report and Declaration of Environmental Covenants.

4 Assumes volume of concrete = 500 cy based on proposed excavation depth of 0.25 feet across the 27,000 square feet of existing concrete slabs. Assume density of 2 tons per cy for concrete debris. Therefore,

5 Demolition and disposal costs based on recent projects and costs for similar type materials.

6 Assumes volume of impacted soil = 11,300 cy based on proposed excavation depth of 2 feet across the entire 3.5 acre Site. Assume soil density of 1.5 tons per cy for fill soil. Therefore, total contaminated soil volume to be excavated = 11,300 cy or 17,000 tons (1.5 tons per cy).

7 Assumes excavator & operator cost = \$1,500 per day and excavation of up to 100 cy per day or 150 tons per day (soil density of 1.5 tons per cy for fill soil). Therefore, \$1,500 per day / 150 tons per day = \$10 per ton for excavation of soils.

8 Assumes transportation and disposal/recycling as a special waste soil (i.e., non-hazardous waste) at a licensed landfill at \$75 per ton.

9 One waste characterization sample is requierd per 500 tons of soil disposal.

10 Assumes placement of interim gravel cover system consisting of 1 ft common borrow gravel and seeding to stabilize for future development

11 Covers previously unidentified changes that could come up during cleanup activities on Site.

NOTE: Costs presented in table above do not include programmatic tasks required by the use of Brownfield Cleanup Funds. These tasks would include, but are not limited to, the following Community Relations Plan, Public Comment and Public Meetings, and Public Bidding. These costs are estimated to add to the cost of the project in the range from \$15,000 to \$25,000.

LS = Lump Sum, CY = Cubic Yard, EA = Each, SY = Square Yard

Table A-5: Summary of Estimated Remediation Costs for Interim Co Former Apollo Tannery Site, 116 Washington Avenue, Cam	over System Proposal den. Maine			
Former Apono Funnery Stee, 110 Wushington Avenue, Cum	Number	Units	Unit Cost	Total
Engineering Support and Project Reporting				
Environmental Media Management Plan	1	LS	\$2,500	\$2,500
Site-Specific Quality Assurance Project Plan ⁽⁸⁾	1	LS	\$3,000	\$3,000
Engineering Design	1	LS	\$12,000	\$12,000
Construction Oversight and Bidding Phase Services ⁽⁹⁾	1	LS	\$24,000	\$24,000
VRAP Closure Reporting and Documentation ⁽¹⁰⁾	1	LS	\$8,000	\$8,000
	Engineering St	upport and Project	Reporting Subtotal:	\$44,000
Concrete Slab Removal ⁽¹⁾				
Demolition and Disposal of Concrete Slabs ⁽²⁾	250	CY	\$50	\$12,500
		Concrete Slat	\$12,500	
Targeted Hot Spot Remediation ⁽³⁾				
Impacted Soil Excavation - Non-Hazardous ⁽⁴⁾	900	Tons	\$10	\$9,000
Transportation & Disposal (T&D) - Non-Hazardous ⁽⁵⁾	880	Tons	\$75	\$66,000
Transportation & Disposal (T&D) - Hazardous ⁽⁵⁾	22	Tons	\$590	\$12,980
Waste Characterization Sampling & Analysis for Disposal ⁽⁶⁾	4	EA	\$1,500	\$6,000
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Clean Backfill	1,200	CY	\$30	\$36,000
Site Restoration, Grading, Seeding	1	LS	\$8,000	\$8,000
	\$147,980			
Interim Cover System ⁽⁷⁾				
Stormwater and Erosion Controls	1	LS	\$10,000	\$10,000
Clean Backfill	5,000	CY	\$30	\$150,000
Dust Control / Site H&S	1	LS	\$4,000	\$4,000
	Uplan	d Development Soi	l Removal Subtotal:	\$164,000
Interim Cover System Alternative Subtotal:				\$368,480
	Contingency 15% ⁽¹¹⁾			
	INTERIM COVER	SYSTEM ALTE	RNATIVE TOTAL	\$423,780

2 Cost includes bidding documents, contractor selection, and periodic oversight during remediation.

3 Cost includes VRAP Closure Report and Declaration of Environmental Covenants.

4 Assumes volume of concrete = 500 cy based on proposed excavation depth of 0.25 feet across the 27,000 square feet of existing concrete slabs. Assume density of 2 tons per cy for concrete debris. Therefore, total concrete slab volume to be removed = 500 cy or 1,000 tons (2 tons per cy).

5 Demolition and disposal costs based on recent projects and costs for similar type materials.

6 Assumes volume of impacted soil = 11,300 cy based on proposed excavation depth of 2 feet across the entire 3.5 acre Site. Assume soil density of 1.5 tons per cy for fill soil. Therefore, total contaminated soil volume to be excavated = 11,300 cy or 17,000 tons (1.5 tons per cy).

7 Assumes excavator & operator cost = \$1,500 per day and excavation of up to 100 cy per day or 150 tons per day (soil density of 1.5 tons per cy for fill soil). Therefore, \$1,500 per day / 150 tons per day = \$10 per ton for excavation of soils.

8 Assumes transportation and disposal/recycling as a special waste soil (i.e., non-hazardous waste) at a licensed landfill at \$75 per ton.

9 One waste characterization sample is requierd per 500 tons of soil disposal.

10 Assumes placement of interim gravel cover system consisting of 1 ft common borrow gravel and seeding to stabilize for future development

11 Covers previously unidentified changes that could come up during cleanup activities on Site.

NOTE: Costs presented in table above do not include programmatic tasks required by the use of Brownfield Cleanup Funds. These tasks would include, but are not limited to, the following Community Relations Plan, Public Comment and Public Meetings, and Public Bidding. These costs are estimated to add to the cost of the project in the range from \$15,000 to \$25,000.

LS = Lump Sum, CY = Cubic Yard, EA = Each